Item	Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures
Constr	uction - Environmental / Social Risks		
	Geology / Geotechnical Risks; Poor Ground Conditions Settlement; Contamination and Disposal; Geological faults.	 Reduction of progress of works; Ground settlement, settlement of building foundations and potential cracking/structural damage to building structures; Health impacts associated with contamination issues; Adverse environmental impacts associated with ground contamination; Disruption to businesses and general public amenity. 	 Geotechnical investigations and analysis; Building structural design based on interpreted ground conditions and known areas of risk; Dilapidation and basement survey of buildings potentially affected by building works; Contamination studies and management plans to be developed to deal with the disposal of contaminated soil.
	Hydrogeology / Groundwater Groundwater Chemistry, Treatment and Disposal;	 Contamination issues from PASS; Contamination of receiving waters; 	 Geotechnical investigations and analysis; Building structural design based on interpreted ground conditions and known areas of risk; Contamination studies and management plans to be developed to deal with the disposal of contaminated soil.
	Surface Water • Erosion and Sedimentation; • Stormwater runoff and disposal.	 Pollution of waterways as a result of erosion and sedimentation; DECC sanctions and fines; Potential undermining/damage to above ground structures; 	 Local site controls and management plans; Implementation of checking/maintenance of sedimentation and erosion controls; Water treatment before disposal. Collection and analysis of water samples during construction.
	 Ecology / Flora and Fauna Clearing of vegetation / flora; Groundwater disposal and affect on aquatic habitat in receiving waters. 	 Damage to aquatic ecology; Turbidity / algae blooms in receiving waters. 	 Water treatment before disposal. Collection and analysis of water samples during construction.
	 Existing / Proposed Underground Assets Building clearances and undermining of existing buildings and other underground services; Clearances and undermining of existing building basements. 	 Settlement and structural damage to existing tunnels, other underground services; Collapse of existing buildings and other structures; Stray currents and electrocution. 	 Geotechnical investigations and analysis; Review as-built data and survey from existing underground structures; Building structural design based on interpreted ground conditions; Dilapidation and basement survey of buildings potentially affected by building works;

Item	Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures		
Constr	Construction - Environmental / Social Risks				
	Noise and Vibration / Regenerated Noise Surface Construction Activity; Ground Vibration / Regenerated Noise; Rock Breaking; Traffic / Construction Plant; Ventilation Plant.	 Structural damage to buildings; Loss of public amenity; Complaints; Sleep and general public disturbance. 	 Limited hours of operation for surface works; Limited hours for rock-breaking activities; Noise attenuation structures used at surface; Measurement of background levels and noise monitoring during construction works; Community consultation and liaison; Investigate alternate / multiple haulage routes for spoil disposal; Selection of specialist equipment to suit likely ground conditions and minimise regenerated noise; Dilapidation and basement survey of buildings potentially affected by building works; 		
	Settlement / Property Impacts Settlement (ground, roads and buildings).	 Reduction of progress of works; Ground settlement, settlement of building foundations and potential cracking/structural damage to building structures; Disruption to businesses and general public amenity. 	 Geotechnical investigations and analysis; Building structural design based on interpreted ground conditions and known areas of risk; Dilapidation and basement survey of buildings potentially affected by building works; Selection of specialist equipment to suit likely ground conditions. 		
	 Dust / Air Quality Surface Works; Shaft Excavation; Trenching for cable routes; Building Excavation; Spoil stockpiles, handling and transport; Construction Ventilation; Bulk excavation (substation sites); Equipment exhausts. 	 General health to the public and works; Air pollution; General public amenity and comfort; Breach of environmental standards; Worksite aesthetics; Public complaints. 	 Environmental management plans; Dust suppression measures utilised on site; Covering of spoil stockpiles and trucks leaving the site; Filtration /scrubbers for ventilation plant; Regular maintenance of vehicles /plant used on site; Monitoring and measurement of air quality during construction works. 		
	Social Issues Public perception of risks associated with building (ie building collapse, fatalities etc).	 Loss of reputation; Increase in objections to the project; Poor publicity; Scare mongering. 	 Community consultation; Planning / information forums; Regular project updates. 		

Item Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures	
Environmental / Social Risks	vironmental / Social Risks		
 Traffic and Transport Disruption to local traffic; Haulage Routes; Road Dilapidation; Road Closures; Loading / Unloading Materials and equipment; Pedestrians and other road users; Spoil disposal; Parking; Queuing in the vicinity of construction sites; Disruption to special events. 	 Noise and vibration; Air quality and pollution; General public safety; Erosion and sedimentation tracking onto roads; Complaints and access restrictions to local residents and businesses; Traffic congestion; Damage to roads; Loss or disruption of parking. 	 Traffic assessment and route/intersection analysis; Traffic modelling; Traffic management plans during construction; Restrictions on working hours for loading/unloading of materials; Environmental Management Plans dealing with erosion and sedimentation; truck washes, street cleaning etc; Dilapidation surveys along affected roads/haulage routes; Assess alternate routes for haulage and general construction traffic; Rerouting of bussing and other public transport; Consultation with RTA, CoS, MoT and State Transit; Dedicated pedestrian walkways to be maintained around construction sites; Signage in and around construction sites. 	
Waste Management and/or Reuse	 Damage to heritage buildings and other assets; 	 Waste management plans; Contamination assessment; Assessment of options for re-use of spoil (VENM) and other waste materials; Treatment and isolation of hazardous materials during construction activities; Assessment of sites for disposal of materials; EMP to include mitigation measures for control and storage and handling of hazardous materials. Cultural and heritage assessment; 	
 Known heritage sites affected by works Areas of Archaeological significance; Spoil removal; Buried or unknown heritage items. 	 Delay to works; Legal and statutory issues. 	 Monitoring during construction; Dilapidation survey of heritage buildings; Awareness on notification and treatment during construction (eg stop work provisions). 	
Visual Amenity / Landscape/Disturbance Construction sites; Pedestrian access and management; Night works / lighting; Waste and rubbish; Dust and air quality; Tracking of sediments onto public roadways; Noise; Parking; Visual amenity of new buildings; Urban planning;	 Complaints; General public disturbance and perception; Potential to delay works; Inappropriate urban design. 	 Consultation and planning; Design review; Environmental Management Plans; Landscape design and planning. 	

Item	Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures	
Enviro	Environmental / Social Risks			
	Land Use ■ Land use/re-use after construction.	 Inadequate use / waste of redundant land after construction works. 	 Assess options for land use / development after construction works that maximise public amenity. 	
	Other Risks Security.	 Damage / vandalism to construction sites and equipment; OH&S risks to workers and the general public. 	 Security management plan to be developed during construction to restrict public access to worksites. 	

m	Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures
erati	ng Risks		
	Structural Integrity / Settlement Settlement; Building collapse or other structural failures.	 Injury or death to maintenance workers or the general public; Ground settlement, settlement of building foundations and potential cracking/structural damage to building structures; Damage to electrical assets within the building; Disruption to businesses and general public amenity. 	 Building structural design based on interpreted ground conditions and likely permanent groundwater and earth pressure loads during construction; Building lining to be designed to accommodate all in-service loads; Structural inspections to be undertaken regularly throughout the operation phase of the building.
	Operating Noise Impacts Noise from ventilation systems and other operating plant.	 Loss of public amenity; Complaints Sleep and general public disturbance. 	 Noise generating operational plant to be designed with acoustic enclosures/dampers, if and where required.
	EMF, Earthing and Electrolysis ■ Stray currents and electrocution.	 Public exposure and /or perception to EMF; Electrocution as a result of stray currents; Corrosion and/or other damage to assets adjacent to the building and substations. 	 Design of substation structure based on the principle of prudent avoidance in regard to EMF issues; Earthing design; Use of fibre-glass and steel-fibre structural elements and support to mitigate stray currents; Monitoring of EMF levels during operation.
	Air Quality and Ventilation Dust and other pollutants from operating ventilation and other plant systems (eg. Oil Transformers);	 General health to the public and workers; Air pollution; General public amenity and comfort; Breach of environmental standards; Worksite aesthetics; Public complaints. 	 Design of filtration systems, where required, for operating ventilation systems; Design of transformer bays will include for naturally ventilated air shafts and provision for overpressure venting from the transformer bays; Design locations of ventilation outlets to minimise exposure of nearby residents and businesses. Outlets to be located away from likely or sensitive receivers; Minimise/exclude the use of polluting generating equipment and materials during maintenance and operating tasks.
	Traffic Management during operation Disruption to local traffic;Material / equipment deliveries.	Noise;Air quality and pollution;General public safety.	 Road closures / local traffic management plans during delivery of major equipment or maintenance tasks; Major equipment to be delivered during normal operating hours;
	Groundwater Management and Stormwater Groundwater Chemistry, Treatment and Disposal;	Pollution / contamination of waterways and parklands;	 Design of permanent building lining to minimise water ingress; Design and construction of permanent water treatment plant to treat groundwater before disposal; Regular maintenance of WTP facilities; Regular disposal of wastes (eg. sludge) generated from water treatment Regular monitoring, testing and analysis of water samples during operation.

Item	Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures		
Operati	perating Risks				
	Fire / Explosion Oil Transformers Substation plant and equipment.	 Injury to staff and/or general public; Damage to electrical infrastructure. 	 Design of permanent fire systems included in building/substation design; Design of transformer bays will include high velocity deluge fire sprinklers; Building design allows for oil transformers to be contained in separate fire/explosion rated enclosures; Monitoring systems included in building/substation design; Access restrictions to substation facilities; Minimise / prevent the use of fire generating materials during operation; Emergency evacuation and response procedures. 		
	Cable / Substation Security	 Injury to the general public; Vandalism and other damage to electrical infrastructure. 	 Design of substation to include security measures to prevent access from unauthorised personnel; Monitoring of substation entrances; Operational security management plans to be developed. 		
	Operational Safety Risks	 Injury to the operational / maintenance staff. 	 Operational safety management plans General operating PPE; Emergency evacuation procedures. 		
	Other Operating Risks Waste / contamination; Visual amenity and landscape; Land use and zoning. Oil spillage from transformers / transformer bays	 Health and safety of workers and the general public; Environmental harm and contamination as a result of waste disposal; Contamination as a result of oil spillage from transformers; General public amenity and complaints. 	 Operational waste management plans to be developed, including waste disposal protocols; Urban design of substation and other above-ground structures to take into account general public and visual amenity; Consider land-use options after construction that maximise public amenity and use. Substation design includes for oil spillage containment including bunding, capture tank and basement overflow system; Operating procedures to be developed for the removal and treatment of oil captured following a spillage. 		

Item	Risk Description / Element	Potential Impacts and Consequences	Proposed Mitigation Measures	
Constr	onstruction Safety Risks			
	Building Collapse	 Injury or death to construction personnel or members of the general public; Damage to existing underground or above-ground infrastructure. 	 Geotechnical investigations and analysis; Building structural design based on interpreted ground conditions and known areas of risk; Selection of specialist equipment to suit likely ground conditions; Emergency response and evacuation procedures. 	
	Fire / Explosion / Smoke Management	 Injury or death to construction personnel or members of the general public; Damage to existing underground or above-ground infrastructure. 	 Fire suppression / fire engineered systems to be utilised throughout all construction sites; Control of hazardous / flammable materials. Emergency response and evacuation procedures. 	
	Dust / Air Quality / Ventilation	 Injury to construction personnel or members of the general public. 	 Design of filtration systems, where required, for construction ventilation systems; Personnel PPE such as dust masks, re-breathers; Use of dust suppression techniques such as water trucks and wetting of stockpiles or other dry/exposed areas of soil and rock; Minimise/exclude the use of polluting generating equipment and materials during construction. 	
	Access / Egress / Emergency Evacuation	 Injury to construction personnel or members of the general public. 	 Construction Safety Management Plan; Building site safety induction; Tunne communication systems; Emergency response and evacuation procedures. 	
	Hazardous Materials	 Injury to construction personnel or members of the general public. 	 Safety Management Plan to include protocols/procedures for the control, storage and use of hazardous materials; Emergency response and evacuation procedures. 	
	Flooding	 Injury to construction personnel or members of the general public. 	 Temporary in-tunnel drainage and pump systems; Bunding of surface facilities and structures; Emergency response and evacuation procedures. 	
	Traffic /Plant Management	 Injury to construction personnel or members of the general public. 	Construction traffic management plans;Safety Management Plans and Induction.	
	General OH&S Risks and Management Tools and equipment; Trips and falls; Drugs and Alcohol; Electrical Hazards /Substation works; Confined spaces; Work at Heights;	■ Injury to construction personnel or members of the general public.	 Construction Safety Management Plans; Construction safety inductions; Hazard and Risk Assessments; Safe Work Method Statements; Emergency response and evacuation procedures. 	